Lessons Learned from Japanese Factory Visit: Global Value Chains Perspectives







Traders



Processing





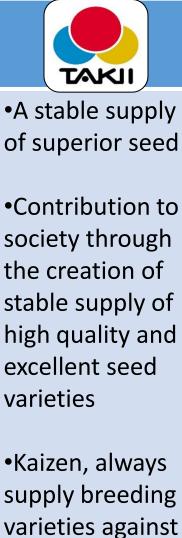
Input Companies

TAKII

PASONA







diseases and

tolerant to a

environmental

range of

conditions







Customer



 Revitalization of local business

Contribution to society through the creation of stable supply of high quality and excellent seed

•A leading global recruitment company working with the world's top employers Revitalization of local business and tourismrelated business

•Use non-tillage cultivation rice as the way to minimize the cost of production Efficient in using raw material supply, their sourcing comes from JA Group.

healthy awareness

•Use social media to promote their products Utilizing high technology in order to increase its competiveness and tourismrelated businesses Example of "Sixth sectors industrialization concept" to promote local agriculture

The largest fruit, vegetable and flower market Nation-wide network of Agricultural Cooperatives (JAs) and producers

the finest varieties of farm products •Strategic location

Able to attract



Takeoka Sauce







•The largest

- A leadiing fast food restaurant chain based ini Japan
- Providing variety of food items and global network
- values: >tasty, low price, and quick

Focuses on six core

- **≻**Originality
- **≻**Integrity
- ➤ Greater number of
- customers

innovation

➤ Importance of HR ➤ Challenges and

- fermentation for healthy purpose Focusing on B2C (Business to Consumer) in order to

implement

chain

efficient supply

Apply long-

period

- Serving the world as a global supplier of intermediate food ingredients
- Innovative and high value-added R&D (unique research and development)
- Safety, quality, and environmental integrity for markets

development

•The number one company in the parcel express home

delivery service

customer's cross

Supporting

- border business with fully maintained logistics
- Latest technologies in supporting their operation and services

retailer in Asia Pursuing peace, respecting

humanity, and

contributing to

- local communities, always with the customer's point of view as it's core Customer-first

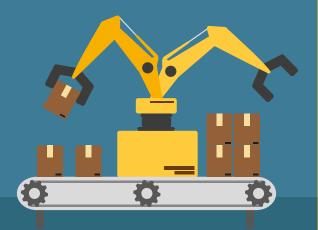
priority

Sustainable management by creating shared values

The Food Value Chain

-Convey The Value Created By Producers Through To Consumers-









Production



Manufacturing & Processing



- Agricultural farming centers
- Farming machines and seeds
- Agricultural infrastructure e.g. irrigation)

- Food industrial parks
- Food manufacturing facilities

- High-end cold chains
- Cold distribution centers

- Japanese-style CVS, supermarkets, department stores
- Japanese restaurants

How to Improve Their Value Chains?



Major growing regions for coffee





Africa

Central & South America

India & Indonesia



TOP TEN COFFEE-PRODUCING COUNTRIES

(based on the number of 132-pound (60-kilogram) bags produced during the 1997-98 crop year, according to the U.S. National Coffee Association)





ETHIOPIA 0000 HARVEST **UGANDA** 000

BARVEST:

September - December

INDIA I 0000

VIETNAM 000000

INDONESIA 000000

HARVEST: June - Octobe



The Sean Belt is the intitudes in which all coffee plants are grown. The area is between the Trapics of Cancer and Capricem.



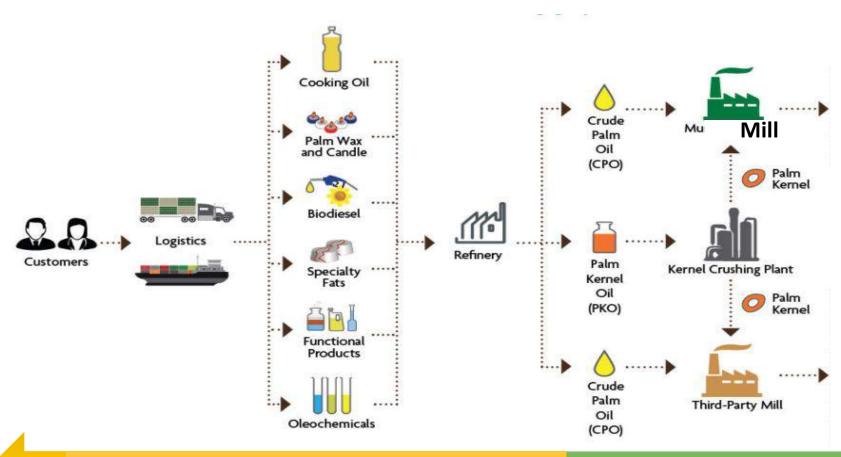
Value chain of Indonesia coffee



Opportunities to add value activities along the chain (backward and forward linkages)

Availability: From volume to value, economies of scale, encourage sustainability, increase productivity; Accessibility: Improve transport and infrastructure, reduce waste, links farmers to market; Quality and Food Safety: Improve infrastructures/hygiene food safety

Value Chain of Palm Oil





Further forward linkages

Further backward linkages

Availability: Reduce waste, encourage sustainability, increase productivity;

Accessibility: Improve transport and infrastructure, reduce waste, links farmers to market; Quality and Food Safety: Improve infrastructure/hygine food safety

Concluding Remarks

- 1. The principle of six industrialization concept is appropriate approaches to food security, i.e. moving towards multi-sector and integrated solutions
- 2. Modernization of the food value chain to support the food security requires many government institutions to work together and with the private sector to address a system with many inter-links
- 3. Collaborative works between Indonesia-ASEAN-Japan Countries are needed

Types of Collaborative Work of Multi Cross Country



Merger and Aquisition

- Vertical integration power sharing to secure supplies, internalize margins
- Synergy extraction
- Geographic Expansion

Cooperatives

- Economic of Scale
- Increased bargaining power

Joint Venture

- Pooling complimentary skills
- Cost/risk sharing

Contracts

- Securing Supply
- Extracting value added

Source: KPMG, 2013

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